

Forming Leaders for Public Service: Developing Insight in MPA Students

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The administrative question: “What is this?”

		To the professor...	
		known	unknown
To students	known		
	unknown		

The administrative question: “What is this?”

		To the professor...	
		known	unknown
To students....	known	<p style="text-align: center;">INQUIRE — knowledge</p> <p>analyze observe apprehend probe aware recognize explore study inspect survey</p> <p style="text-align: center;">EPISTEMOLOGY OF ADMINISTRATION</p>	
	unknown		

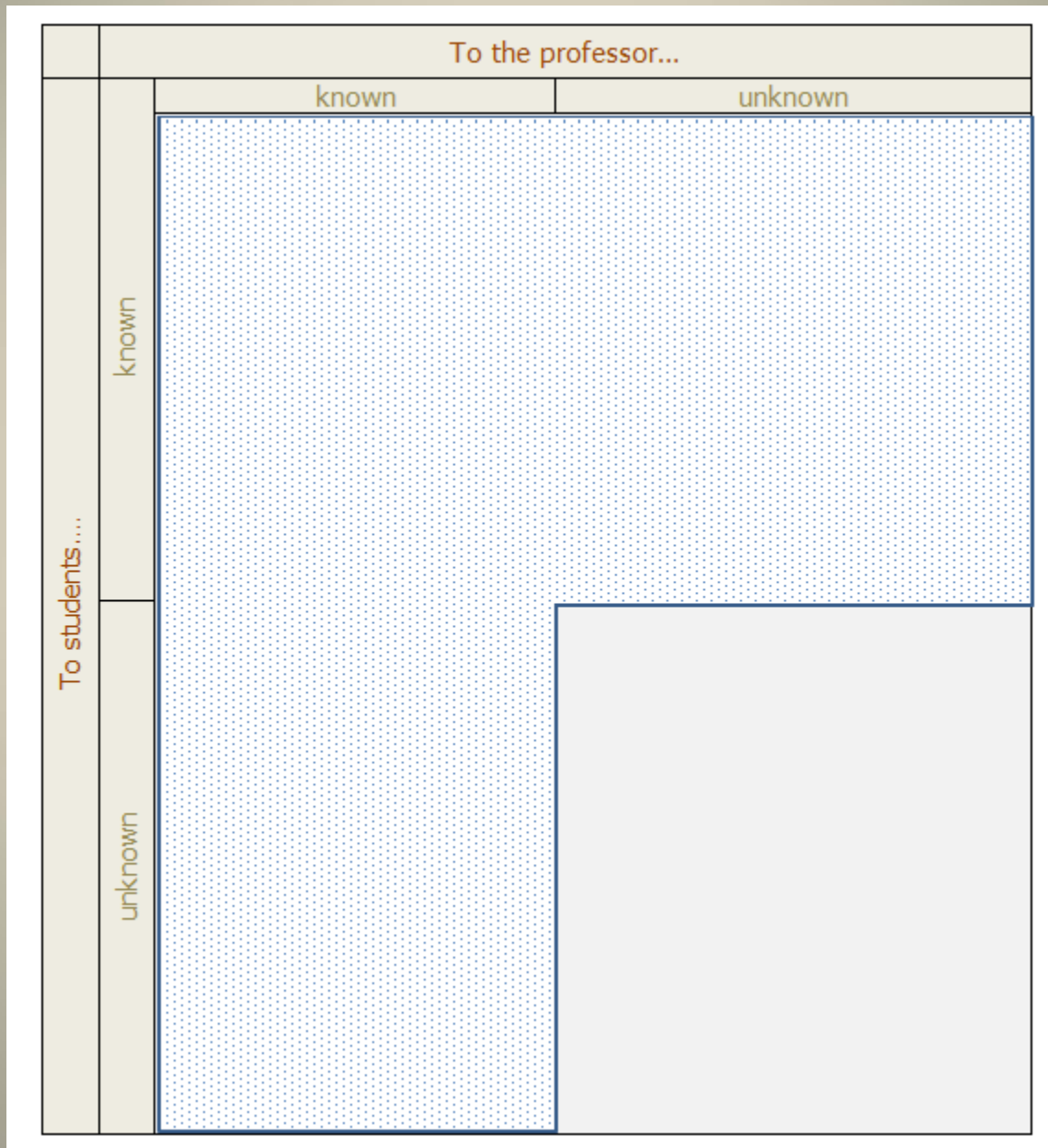
The administrative question: “What is this?”

		To the professor...	
		known	unknown
To students....	known		<div style="border: 1px solid black; padding: 2px; display: inline-block;">INVESTIGATE — intelligence</div> abstract learn cogitate ponder comprehend reason decipher ruminare deliberate scrutinize discriminate search examine theorize
	unknown		<div style="border: 1px solid black; padding: 2px; display: inline-block;">SCIENCE OF ADMINISTRATION</div>

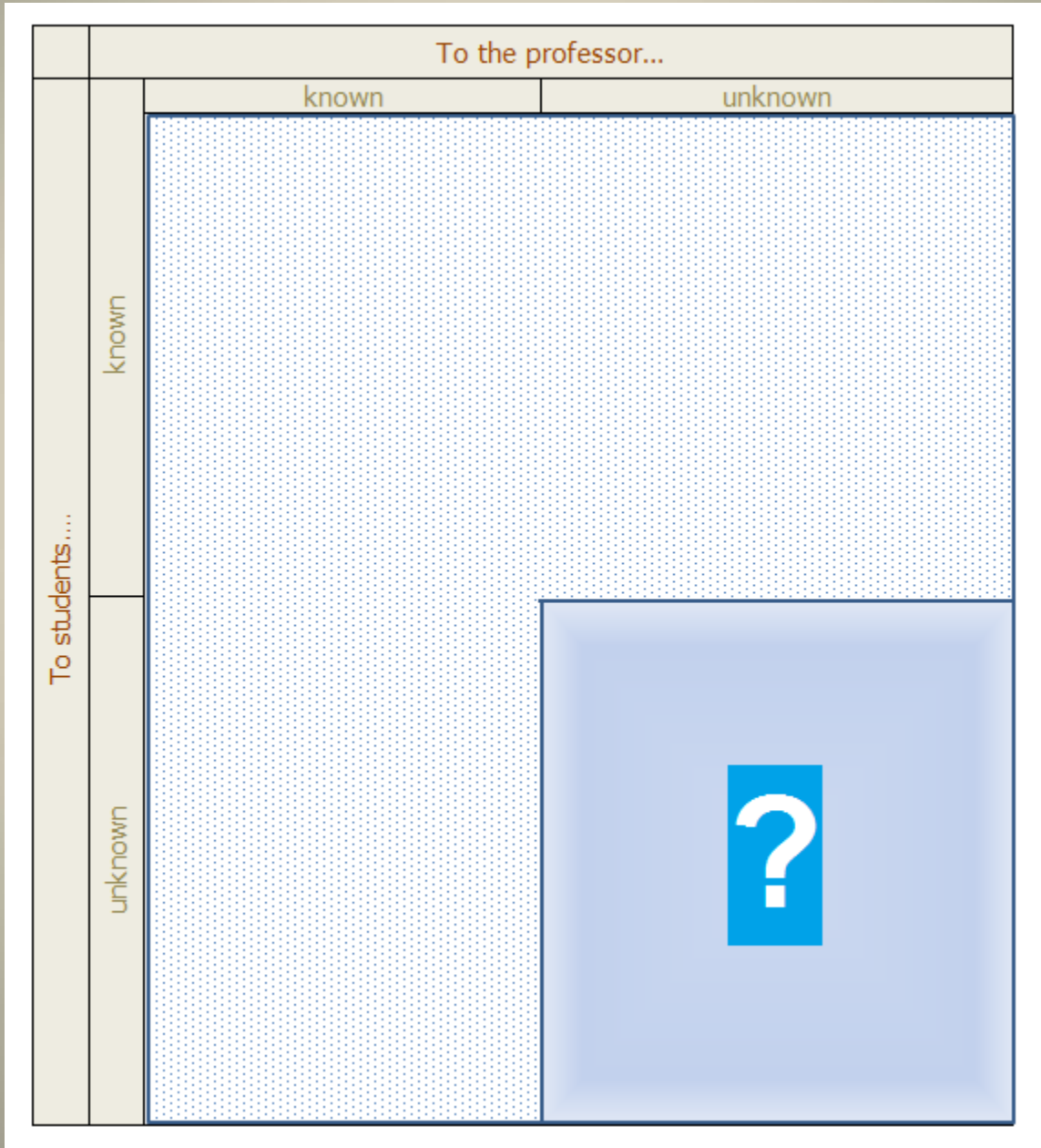
The administrative question: “What is this?”

		To the professor...	
		known	unknown
To students....	known		
	unknown	<p>INTERPRET — understanding</p> <p>adapt guide apply impart advise inculcate brief indoctrinate coach inform demonstrate instruct delineate lecture explain nurture explicate profess expound</p> <p>PRACTICE OF ADMINISTRATION</p>	

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	unknown		<p>INSIGHT — wisdom</p> <p>acumen intuition discern foresight perceive savoir faire sophistication vision</p> <p>METAPHYSICS OF ADMINISTRATION</p>

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To students....	known	<p>INQUIRE — knowledge</p> <p>analyze observe apprehend probe aware recognize explore study inspect survey</p> <p>EPISTEMOLOGY OF ADMINISTRATION</p>	<p>INVESTIGATE — intelligence</p> <p>abstract learn cogitate ponder comprehend reason decipher ruminare deliberate scrutinize discriminate search examine theorize</p> <p>SCIENCE OF ADMINISTRATION</p>
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To students....	known	<p>AWARENESS <i>knowing</i></p> <p>"to see what one knows"</p>	<p>LEARNING <i>understanding</i></p> <p>"to grasp what is knowable yet unknown"</p>
	unknown	<p>CRAFTSMANSHIP <i>applying</i></p> <p>"to work with and learn from what is known"</p>	<p>INSIGHT <i>discerning</i></p> <p>"to know what one sees"</p>